

Patient Safety in the Commonwealth of Massachusetts: Current Status and Opportunities for Improvement

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RAND project

- Characterize the patient safety landscape in Massachusetts
 - Interviews with expert observers

Background	Interviewed
Academic expert	5
Health care organization	18
Independent quality and safety advocacy organization	12
Patient or caregiver	3
Payer and purchaser	3
Total	41

Patient safety in Massachusetts

1991

1994

1998

1999

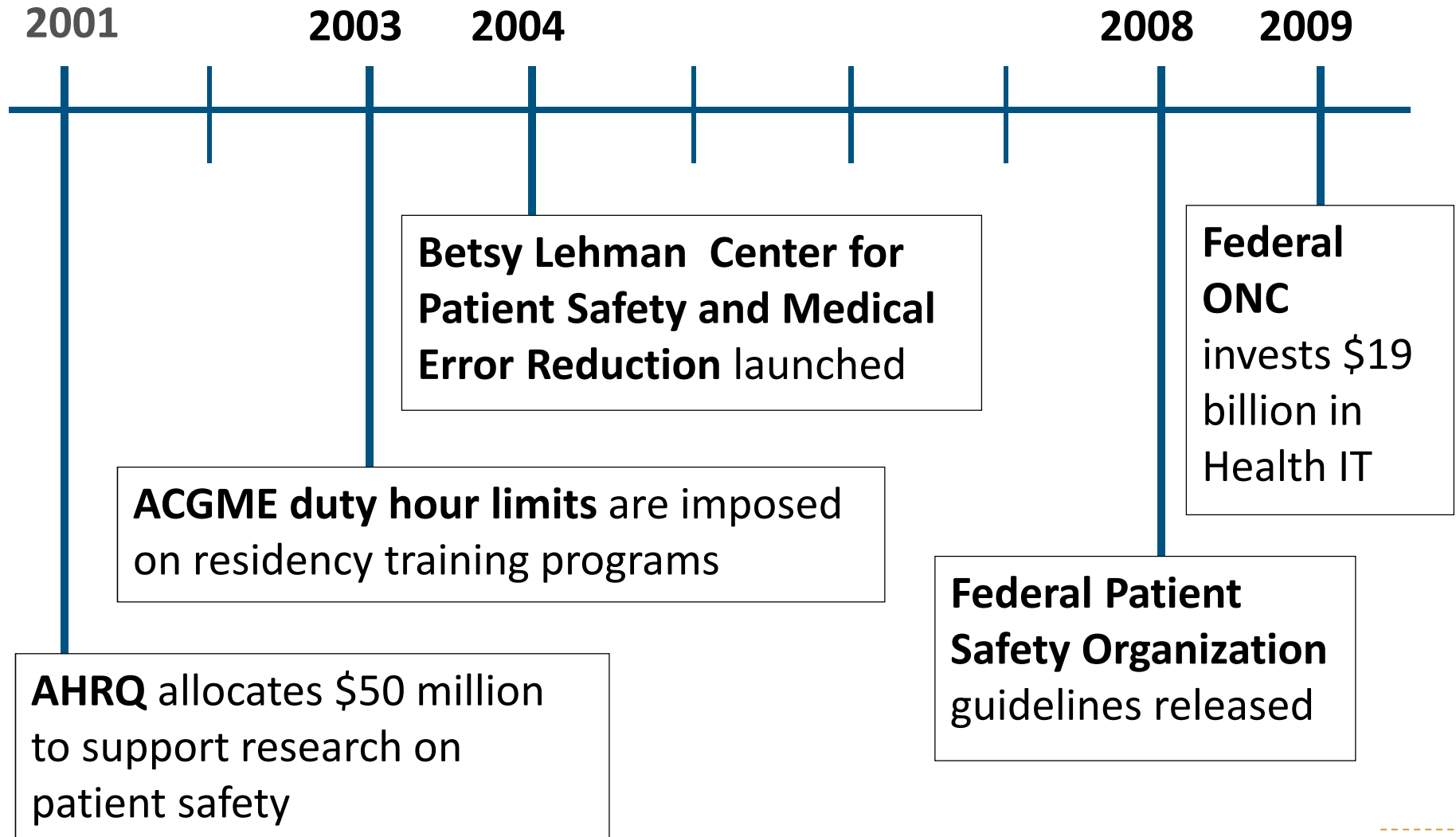
Betsy Lehman
receives a massive
dose of chemotherapy
—error unnoticed for
many months

**MA Department of
Public Health**
reportable events
system modified

Harvard Medical Practice Study
Documents that 3.7% of
hospitalized patients experienced
an adverse event (1 in 4 due to
negligence)

To Err is Human
published with estimate
that up to 98,000 deaths
each year are due to
errors in care

Patient safety in Massachusetts



Massachusetts data on safety

Hospitalized patient had an adverse event during care ¹	19%
On post-discharge survey, hospitalized patient reported an adverse event ²	23%
ICU patients who had an adverse event ³	20%
Patients who reported an adverse drug event in primary care practices ⁴	25%

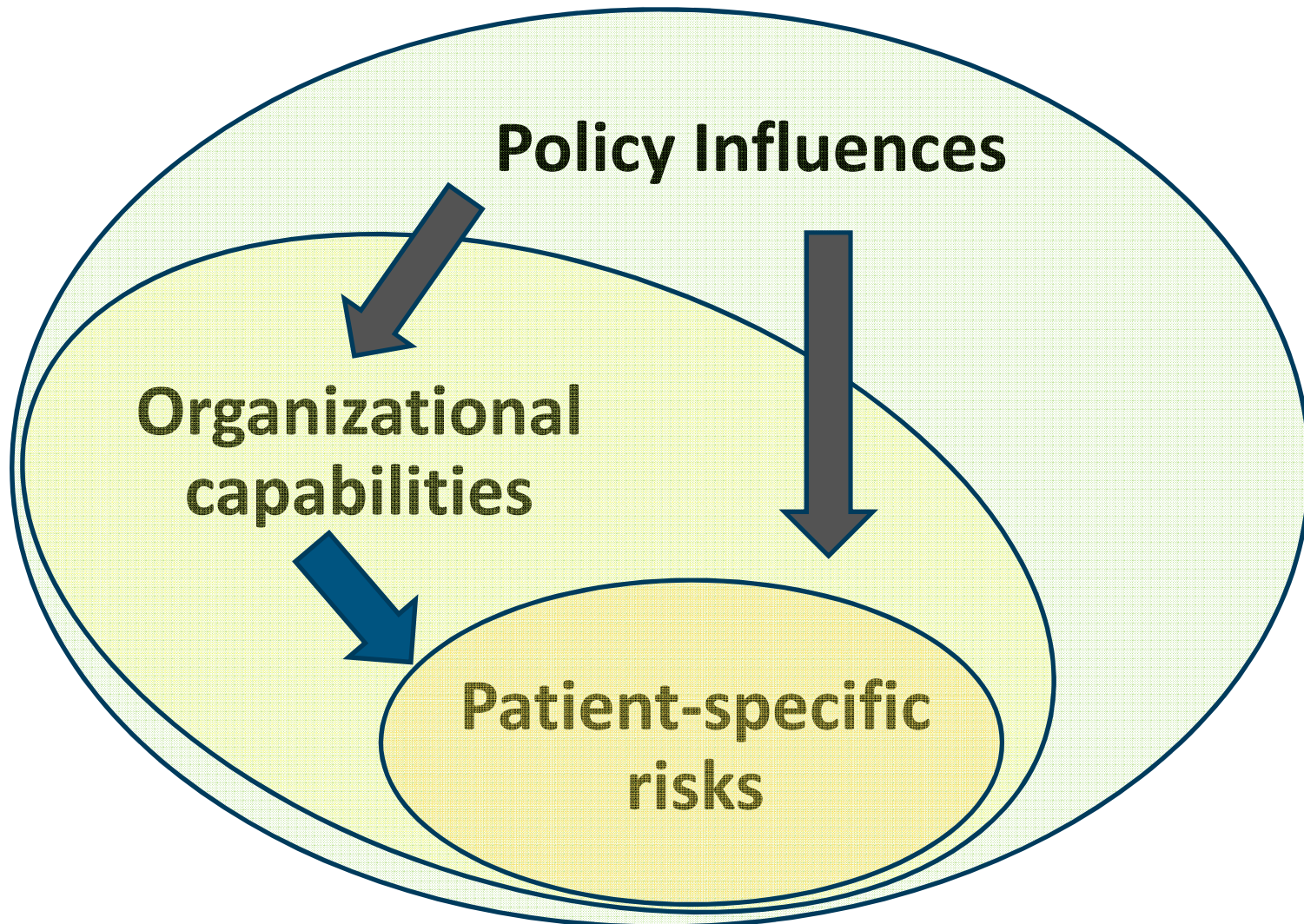
¹Forster et al, 2003; ²Weissman et al, 2008; ³Rothschild et al, 2005, ⁴Gandhi et al, 2003

Two widely-shared views

Awareness of patient safety among health care providers is higher than at any time in the past

Nearly all of the advances in patient safety have occurred in hospitals

What types of safety risks do expert observers describe?



Leading patient-specific safety risks according to expert observers

Health care-
associated
infections

Medication
errors

Surgical
risks

Falls

Pressure
ulcers

These risks can be reduced

CPOE in a tertiary hospital ¹	55% decrease in serious medical errors
Pharmacist participation on rounds ²	66% decrease in preventable ordering ADEs
Bar-code eMAR in a tertiary hospital ³	41.4% decrease in medication administration errors
Fall prevention training program ⁴	Fall rate decreased from 16.1% to 9.0%

¹Bates et al, 1998; ²Leape et al, 1999; ³Poon et al, 2010; ⁴Bonner et al., 2007

Risks related to organizational characteristics and capabilities

- Lack of patient safety culture
- Failure to provide patient-centered care and engage patients and caregivers
- Health information technology
- Non-standardized care
- Lack of leadership focus on patient safety
- Limited workforce availability and capability

Policy influences

- Payment policy incentives
- Lack of a coherent reporting program
- Poorly implemented regulatory oversight and accreditation programs

Frontiers of patient safety

- Enhancing coordination of care
- Reducing diagnostic error
- Gathering data on safety in settings outside the hospital

Questions raised by our study

- How should actions that can make care safer be prioritized and coordinated among participating organizations and professionals?
- How should measurement and reporting be used?
- How can alignment be achieved between federal requirements, accreditation standards, state regulations, and organizational policies?
- How should patients, caregivers, and the public be engaged in patient safety?

